ERIE FAMILY HEALTH CENTER
2016 Annual Report
MAKING CARE BETTER FOR 60 YEARS
Over 60 years, Erie has . . .

served more than 700,000 patients,
administered over 3 million patient visits,
attended to patients speaking 60 different languages,
grown to 13 locations in Chicago and its north suburbs,
cleaned nearly 4 million teeth,
provided over 70,000 mental health consultations,
delivered more than 25,000 babies,
and . . .
maintained its commitment to those in need.
A compassionate physician.  
A patient in need.  
A commitment to care.

Dear Friend of Erie,

Sixty years ago on Chicago’s West Side, a doctor and patient discovered they shared a common belief that every person has a right to quality health care — regardless of who they are, where they come from or their ability to pay.

Today — as Erie Family Health Center celebrates its 60th anniversary — we are proud that this legacy lives on throughout our organization. Our commitment to health equity remains the touchstone and inspiration for our providers and staff members who work each day to make care better for tens of thousands of Erie patients within Chicago and beyond.

In this year’s Annual Report, we invite you on an evolutionary journey starting with our founders who recognized and responded to the need for overcoming barriers, increasing access and improving the lives of the most vulnerable among us. We’ll also give you a glimpse of how we’re continuing to make care more convenient, effective and personalized for generations to come.

On behalf of our diverse and growing community, we are enormously grateful to you — our partners and benefactors. Please join us in celebrating Erie’s history of caring for those in need and our unwavering pledge to provide the highest quality, comprehensive, compassionate care now and in the future. That commitment has endured for 60 years. It will never change.

In good health,

Lee Francis, MD, MPH  
President and CEO

Brian P. Marsella  
Chair, Board of Directors
A looming health care crisis.  
A meeting of minds.  
A vision realized.

Chicago’s West Side in the 1950s was an industrial hub and destination for thousands of immigrants from Europe and Latin America as well as migrants from the rural South. To overcome the enormous socioeconomic and cultural challenges they faced, many turned to Erie Neighborhood House, an established social services organization.

AN ERIE HOUSE VOLUNTEER, Carmella Genova Jacob, was deeply concerned about the prevalence of illness and the community’s lack of access to medical care. She saw the critical need for care every day among children and elderly residents. She worried about the spread of tuberculosis and the looming polio epidemic. She confided her worries to her own doctor.

THE DOCTOR, Robert J. Snyder, was a faculty member at Northwestern University Medical School. He too was troubled by the critical lack of affordable health services in the impoverished West Side community. Then he and Mrs. Jacob had an inspiration: together they could marshal the resources of the medical school and community. The idea for a free clinic was born.

THE PARTNERSHIP resulted in a successful drive for medical supplies and volunteers who provided free polio vaccinations for hundreds of residents, saving lives and establishing the clinic as an essential community resource.

THE IMPACT of the first Erie clinic energized the partners and engaged and activated the community. It also marked the birth of Erie’s responsive, collaborative and community-focused approach for treatment, education and prevention. Today that approach is improving lives in every community Erie serves.
BRINGING HEALTH CARE TO THOSE WHO NEED IT MOST

In 1957, Erie opened its doors to community residents needing affordable health care.
making care better for 60 years

50s

Turning a vision into reality
A one-room clinic opened at Erie Neighborhood House on Chicago’s West Side. A volunteer staff provided basic medical care for community residents two afternoons each week.

Clinic co-founders Carmella Genova Jacob and Dr. Robert J. Snyder collaborated to acquire polio vaccine for hundreds of children who otherwise would not have received it.

In 1957, the Carmella Genova Jacob Clinic opened as a free clinic in partnership with Northwestern University Medical School. The school’s faculty members supervised senior medical students to provide care for community residents.

60s

Expanding access to preventive care
Erie and the medical school increased the clinic’s hours to include one evening a week as demand for services grew. The clinic expanded volunteer, staff and space to accommodate growth.

Medical school student and faculty participation increased to care for patients with acute illness. The clinic initiated new services including counseling for teens, prenatal and preventive care.

The clinic partnered with area hospitals and other agencies to connect patients and their families with a more comprehensive array of needed health and social services.

70s

Responding to a need for growth
Community members, physicians and public health officials established an advisory board and in 1970 incorporated the Erie clinic as a separate non-profit organization called West Town Health Center. Four years later it was renamed Erie Family Health Center.

In the 1970s Erie expanded to provide pediatric, obstetrical, family planning and nutritional services. The clinic sought and received grants to support the hiring of physicians and other clinical staff. By the end of the decade, Erie had built a small team to include medical and behavioral health providers and nurses.

<table>
<thead>
<tr>
<th>400+</th>
<th>$3,000</th>
<th>8,000%</th>
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<tbody>
<tr>
<td>CHILDREN VACCINATED AGAINST POLIO</td>
<td>ANNUAL BUDGET BY CLOSE OF DECADE</td>
<td>GROWTH IN ERIE’S BUDGET TO $243,000</td>
</tr>
</tbody>
</table>
Focusing on communities most in need

Erie earned *designation as a federally qualified health center* by achieving the U.S. Public Health Service’s standards for patient care and community responsiveness. Its mandate was to care for underserved, primarily Spanish-speaking immigrants living in West Town, Humboldt Park and Logan Square.

Erie opened its Humboldt Park location as well as Erie Teen Center, the *first freestanding clinic for teens in Illinois.*

*Lending Hands for Life* was established as the first program on the West Side to provide testing and support for low-income, predominantly Hispanic patients with HIV/AIDS.

Advancing health for children of all ages

Erie launched a school-based health initiative to provide accessible care for children. Westside Family Health Center, *Erie’s first school-based health center,* opened at Ryerson School. By 2011, Erie would grow to five sites, making it one of the largest school-based health providers in Chicago.

Responding to a statewide increase in teen births and infant mortality, Erie implemented a *newborn health initiative.* In 1994, the Chicago Department of Public Health recognized Erie for the success of this effort.

Innovating to improve patient health

Two *state-of-the art Erie dental clinics* at Erie Humboldt Park and adjacent to the new Helping Hands site opened to provide children, pregnant women and diabetic patients with high quality dental care.

Erie became *one of the nation’s first health centers to adopt electronic health records* through a partnership it co-founded, the Alliance for Chicago Community Health Centers.

Erie’s *health promotion department* grew to offer community support systems and educational programs on topics such as nutrition, disease prevention, healthy pregnancies, raising healthy children.

Pioneering care in at-risk communities

Erie expanded with new sites in high-need communities. In Chicago, Erie Division Street and Erie Foster Avenue opened their doors. Erie Evanston/Skokie and Erie HealthReach Waukegan brought Erie care to the north suburbs.

Erie was an original participant in the Teaching Health Center Program and currently *provides training for more than 300 doctors and other medical professionals.* Family Medicine residents are trained through Erie’s partnerships with the McGaw Medical Center of Northwestern University in Humboldt Park and at Lake Forest Hospital, as well as Swedish Covenant Hospital.

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<th>80s</th>
<th>90s</th>
<th>00s</th>
<th>10s</th>
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<tr>
<td>Erie family health center annual report</td>
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<td>Erie family health center annual report</td>
<td>Erie family health center annual report</td>
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</tbody>
</table>

- **20,000** Patient visits in 1986
- **60,000** Patient visits in 1994
- **106,000** 101,000 medical visits and 5,000 dental visits in 2006
- **271,000** 244,000 medical visits and 27,000 dental visits in 2016
we believe health care is a right, not a privilege

Nearly 70,000 patients received affordable medical and dental care through 271,000 annual patient visits.

we go into communities where the need is highest

7 PRIMARY CARE CENTERS

5 SCHOOL-BASED HEALTH CENTERS

4 PRIMARY CARE CENTERS WITH INTEGRATED DENTAL CARE

1 DEDICATED TEEN AND YOUNG ADULT CENTER

our level of high-quality care ranks us among the top providers in the nation

Erie regularly outperforms state and national Federally Qualified Health Centers on key clinical measures. Erie ranked in the top 6% of health centers nationwide in combined rates of cervical and colorectal cancer screening.

<table>
<thead>
<tr>
<th>CERVICAL CANCER SCREENING</th>
<th>ERIE</th>
<th>STATE</th>
<th>NATIONAL</th>
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<tbody>
<tr>
<td></td>
<td>81%</td>
<td>63%</td>
<td>56%</td>
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<tr>
<th>COLORECTAL CANCER SCREENING</th>
<th>ERIE</th>
<th>STATE</th>
<th>NATIONAL</th>
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<tbody>
<tr>
<td></td>
<td>56%</td>
<td>33%</td>
<td>38%</td>
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</table>

we led the nation in integrating dental care and behavioral health into holistic primary care

12,000 patients received dental care

12,400 behavioral health patient visits

30% increase in behavioral health visits over previous year

16,500 projected number of behavioral health visits for next fiscal year
improving lives for thousands of patients

We are helping our patients manage their diabetes and control their blood pressure, with outcomes ranking among the top health centers nationwide. We also rank among the top 10% in cardiovascular care.

erie patients are...

- 72% hispanic
- 63% female
- 60% insured by medicaid
- 47% best served in spanish
- 47% under the age of 18
- 30% uninsured

more than two-thirds of Erie patients are female, so prenatal care is a top priority

Erie’s prenatal care team helps mothers stay healthy during pregnancy, giving babies a great start in life. Erie delivered more babies than any other community health center in Illinois and more than 99% of health centers nationally.

2,200 babies delivered at Erie in 2016

addressing the provider shortage

Erie is providing a robust response to the national shortage of primary care providers.

- 300+ providers in training
- 3 onsite family medicine residency programs
- 77% of family medicine graduates continue working in underserved urban communities

erie family health center annual report

celebrating 60 years making care better
Building healthier communities

Go where care is needed most.

Build long-term, caring relationships between providers and patients. Leverage impact through partnerships. Approach patients holistically and patient care individually. Earn trust through expertise and compassion. Welcome everyone who comes through our doors.

As we have evolved over the past 60 years, these principles have guided our work. And as we move forward in the 21st century, we are continuously making care more accessible, proactive, individualized and comprehensive. Our partnerships and programs reach further beyond the walls of the health center. We are empowering patients who struggle due to poverty, language barriers and lack of resources to manage their health and improve their quality of life.

As we envision the future, we look forward to enhancing our services even further. We continue to integrate behavioral health and oral care within our model more seamlessly. A robust array of health education programs is teaching more patients to lead healthier lives. The most at-risk patients are receiving more support to manage chronic illness and social challenges. And children and teens have even easier access to the services they need.

Because we never stop making care better.
INDIVIDUALIZED CARE MEANS GETTING TO KNOW PATIENTS

Dr. Michael Argenyi, a first year resident in the Northwestern McGaw Family Medicine Residency Program, responds to his patient during her exam.

“...our Family Medicine residents have stellar qualifications combined with a deep understanding of and passion for working in underserved communities.”

DEBORAH L. EDGEB, MD
Program Director
Northwestern McGaw Family Medicine Residency
meeting individual needs for every life stage and circumstance

There is no cookie-cutter approach to caring for the child with asthma.
The teen struggling with weight control and diabetes. The pregnant woman suffering from oral disease. The student plagued by anxiety and depression. The grandmother battling high blood pressure. The homeless man living with substance abuse.

Last year, Erie providers cared for nearly 70,000 patients with widely diverse health concerns and personal circumstances and ensured that each one of them received individualized and comprehensive care — delivered with the utmost compassion.

Over the past year, our pioneering approach to holistic health care incorporated more preventive health screenings, and innovative interventions both in and out of the exam room.

Knowing that many factors can impact our patients’ overall health and quality of life, we also continued to integrate other services such as oral health into the primary care visit. Our pediatricians and women’s health providers educated their young and pregnant patients about the importance of good oral health during regular medical check-ups. And we began reaching out to eligible patients to ensure that they were scheduling necessary dental services.

We also began screening all medical patients for symptoms of depression, anxiety, substance abuse and other behavioral issues, and initiated immediate interventions by on-site licensed behavioral health providers. And we added psychiatric services for our patients with more complex needs. As a result we provided behavioral health care through more than 12,000 patient visits, a 30% increase from the previous year and anticipate growing these services even further in upcoming years.

“A great number of our patients require behavioral health services, and now we are able to screen and immediately provide the care they need.”

ALMU RUIZ, LCPC
Clinical Director
Behavioral Health
REGULAR CHECK-UPS INSTILL THE VALUE OF LIFE-LONG HEALTH

Yasmin Mata, a registered Medical Assistant, helps her patient, six-year old Andres Magana, learn about the importance of healthy habits.
SPECIALIZED CARE TO SUPPORT THE NEEDS OF YOUNG ADULTS

Twenty year-old Ana Rocha receives the compassionate care she needs to help her sustain a healthy pregnancy and prepare for the birth of her baby.
Building a foundation for life-long health

It’s never too early to start children on a path to a healthy future.

Last year, Erie delivered more babies than any other health center in Illinois and almost all of the 1,300 community health centers nationwide. We made sure our pregnant patients entered prenatal care early and that they had the tools they needed to have a healthy baby. And that was just the beginning.

Early childhood programs such as Reach Out and Read promoted early bonding and child development. School-based health education programs provided more than 4,100 young people and their families with high quality care in their neighborhood schools. This included health education that stressed the benefits of good nutrition, physical exercise and the life-long benefits of a healthier lifestyle, and behavioral health services to improve coping skills. Erie’s Running Club engaged children and families in physical activity. Our Teen Center was a safe haven and trusted source of confidential care for nearly 2,500 patients.

And we are planning for continued growth. Almost half of all Erie patients are children, and 20% of those receive care at our largest location, Erie West Town Health Center. As we grow to meet the needs of our youngest and most vulnerable patients, we will construct a new pediatric suite at Erie West Town and expand the Erie Teen Center — thanks to major philanthropic support for special capital projects and an expanded partnership with the Chicago Department of Health.

“I have seen many patients literally grow up at Erie from childhood through adolescence to adulthood.”

Martha Glynn, FNP
Site Medical Director
School-Based Health
empowering people to manage their health

For chronically ill and at-risk patients, managing health between medical appointments can be as challenging as the symptoms of their illness. Last year, Erie’s care team went further beyond the walls of the clinic to provide a continuum of support that helped patients maintain the highest possible level of health at home and in their everyday lives.

Last year we reached out to thousands of patients who were due for routine services such as flu shots, mammograms, well child visits, prenatal and postnatal visits and Pap tests. We contacted 4,500 diabetics, who had missed appointments, to re-engage them in care. And we contacted more than 35,000 patients when they were due to renew their Medicaid benefits.

Through partnerships that alert Erie when patients visit the emergency room, Erie was able to contact those patients to help them avoid future ER visits. And we met patients in their communities, attending more than 40 health fairs reaching over 4,500 participants.

Patients whose health issues were worsened by poverty, lack of resources and education — or other issues including homelessness — received support through Erie’s care management program that helped them and their families overcome social and economic barriers to care. And the Health Justice Project, Erie’s partnership with the Loyola University Chicago Law School and Legal Assistance Foundation, helped patients address legal barriers related to housing and other issues that were impacting their health.
GUIDING PATIENTS TO BETTER MANAGE CARE FOR THEMSELVES

Hermenegildo Damian listens as Care Manager Janet Diaz provides information that will help him manage his diabetes symptoms until the next appointment with his doctor.
A family grows up healthy at Erie

Patricia Towns lost her job and insurance. She learned about Erie from a friend, Shirley Fitzgerald, a health promoter at Erie Johnson School-Based Health Center. Shirley introduced Patricia to Erie where she received assistance to enroll in CountyCare.

Since then, Patricia has begun a job training program at Erie Division Street through Easter Seals. Now she, her daughter Valencia and four granddaughters are all Erie patients. They trust their doctors and the care they provide.
“We’re here to stay. Good health care and good doctors who care are hard to come by.”

VALENCIA TOWNS
Erie patient

THE TOWNS FAMILY
Patricia (third from left); daughter Valencia (second from right); and grandchildren (from left) Kazhyla, Kazaria, Shakiyah and Kaziyah.
Statement of financial position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash/certificate of deposit</td>
<td>$16,766,303</td>
<td>$9,559,603</td>
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<tr>
<td>Patient account receivables</td>
<td>3,365,045</td>
<td>5,041,518</td>
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<tr>
<td>Grants receivable</td>
<td>7,138,282</td>
<td>5,717,561</td>
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<tr>
<td>Prepaid expenses/other assets</td>
<td>1,180,556</td>
<td>1,468,789</td>
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<tr>
<td><strong>Total current assets</strong></td>
<td><strong>28,450,186</strong></td>
<td><strong>21,787,471</strong></td>
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<tr>
<td>Other assets</td>
<td>3,470,442</td>
<td>939,736</td>
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<tr>
<td>Note receivable¹</td>
<td>6,219,700</td>
<td>6,219,700</td>
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<tr>
<td>Property, plant and equipment</td>
<td>18,701,583</td>
<td>20,432,311</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>56,841,911</strong></td>
<td><strong>49,379,218</strong></td>
</tr>
<tr>
<td>LIABILITIES AND NET ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>6,402,751</td>
<td>8,288,855</td>
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<tr>
<td>Long-term liabilities¹</td>
<td>12,234,419</td>
<td>11,200,757</td>
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<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>18,637,170</strong></td>
<td><strong>19,489,612</strong></td>
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<tr>
<td>Net assets</td>
<td></td>
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<tr>
<td>Unrestricted</td>
<td>33,055,073</td>
<td>26,925,078</td>
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<tr>
<td>Temporarily restricted</td>
<td>3,149,668</td>
<td>2,964,528</td>
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<tr>
<td>Permanently restricted</td>
<td>2,000,000</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>38,204,741</strong></td>
<td><strong>29,889,606</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>$56,841,911</strong></td>
<td><strong>$49,379,218</strong></td>
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Statement of activities

<table>
<thead>
<tr>
<th>REVENUE AND OTHER SUPPORT</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>$20,640,948</td>
<td>$20,259,028</td>
</tr>
<tr>
<td>Patient service revenue</td>
<td>33,021,804</td>
<td>27,872,137</td>
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<tr>
<td>Other income</td>
<td>4,400,685</td>
<td>1,944,155</td>
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<tr>
<td><strong>Total revenue and other support</strong></td>
<td><strong>58,063,437</strong></td>
<td><strong>50,075,322</strong></td>
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<table>
<thead>
<tr>
<th>OPERATING EXPENSES BY FUNCTION</th>
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<tbody>
<tr>
<td>Program services</td>
<td>44,966,322</td>
<td>40,296,683</td>
</tr>
<tr>
<td>Fundraising</td>
<td>709,854</td>
<td>684,415</td>
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<tr>
<td>General administration</td>
<td>8,678,703</td>
<td>7,389,790</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>54,354,879</strong></td>
<td><strong>48,370,888</strong></td>
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<tr>
<td>Operating income (loss)</td>
<td>3,708,558</td>
<td>1,704,434</td>
</tr>
<tr>
<td>Capital investments in Erie's future</td>
<td>1,988,026</td>
<td>990,448</td>
</tr>
<tr>
<td>Change in equity investments²</td>
<td>2,618,551</td>
<td>101,209</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td><strong>$8,315,135</strong></td>
<td><strong>$2,796,091</strong></td>
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<tr>
<td>Net assets at the beginning of the year</td>
<td>$29,889,606</td>
<td>$27,093,515</td>
</tr>
<tr>
<td>Net assets at the end of the year</td>
<td>$38,204,741</td>
<td>$29,889,606</td>
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¹ This reflects New Market Tax Credit transaction. Long term liability offset by Note receivable, with the difference reflecting equity to be realized at end of compliance period (2021).

² This amount reflects Erie’s sale of investment in another organization.

PATIENT PAYOR MIX

- 60% Medicaid
- 30% Uninsured
- 8% Private
- 2% Medicare

OPERATING REVENUE

- 57% Patient service revenue
- 17% Federal
- 16% Private grants & donations
- 2% State & local

OPERATING EXPENSES

- 83% Patient services
- 16% General administration
- 1% Fundraising
STAYING FINANCIALLY STRONG TO MAINTAIN A HIGH IMPACT ON ERIE COMMUNITIES

Erie continues to successfully navigate the evolving landscape to achieve positive financial results.
### Campaign for Healthier Communities
Cumulative capital gifts from July 1, 2012–June 30, 2016

<table>
<thead>
<tr>
<th>$100,000 – $299,999</th>
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<tr>
<td>Hospira Foundation</td>
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<tr>
<td>North Shore Gas</td>
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<tr>
<th>$50,000 – $99,999</th>
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<tr>
<td>AbbVie Foundation</td>
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<tr>
<th>$10,000 – $49,999</th>
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<tbody>
<tr>
<td>Anonymous</td>
</tr>
<tr>
<td>Clinical Recognition Council of Northwestern Lake Forest Hospital</td>
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<tr>
<td>First Presbyterian Church of Lake Forest</td>
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<tr>
<td>Garrett Family Foundation</td>
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<tr>
<td>Lee Francis* and Michelle Gittler</td>
</tr>
<tr>
<td>Richard and Sandra Hutson</td>
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<tr>
<td>Mark and Maureen Miller</td>
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<td>Gary Raju and Melissa Macek</td>
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<th>$100 – $9,999</th>
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<tr>
<td>Brenda and Walter Bushala</td>
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<tr>
<td>William and Norma Cape</td>
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<tr>
<td>Lehman* Waller Charitable Account</td>
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### Endowment and Special Capital Gifts

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<th>$1,000,000 and above</th>
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<tr>
<td>Hospira Foundation</td>
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<tr>
<td>The Pritzker Traubert Family Foundation</td>
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<tr>
<th>$100,000 – $999,999</th>
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<tbody>
<tr>
<td>U.S. Department of Health and Human Services, Health Resources and Services Administration</td>
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<tr>
<td>Illinois Children’s Healthcare Foundation</td>
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<table>
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<tr>
<th>$50,000 – $999,999</th>
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<tr>
<td>Tom Russell Charitable Foundation, Inc.</td>
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### Operating Gifts
Annual gifts from July 1, 2015–June 30, 2016

### PUBLIC SOURCES

- Chicago Department of Public Health
- Chicago Public Schools
- Ela Township
- Illinois Department of Human Services
- Illinois Department of Public Health

### Lake County Community
- Development Block Grant
- Libertyville Township
- University of Illinois Chicago
- US Department of Health and Human Services, Centers for Disease Control and Prevention
- US Department of Health and Human Services, Health Resources and Services Administration
- Wauconda Township
- Vernon Township

### CORPORATIONS, FOUNDATIONS AND ORGANIZATIONS

<table>
<thead>
<tr>
<th>$1,000,000 and above</th>
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<tr>
<td>Illinois Children’s Healthcare Foundation</td>
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<td>Northwestern Medicine*</td>
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<td>J.B. and M.K. Pritzker Family Foundation</td>
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<th>$50,000 – $999,999</th>
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<tr>
<td>The Grainger Foundation*</td>
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<td>Swedish Covenant Hospital</td>
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<th>$200,000 – $499,999</th>
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<tr>
<td>AIDS Foundation of Chicago</td>
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<tr>
<td>Healthcare Foundation of Northern Lake County</td>
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<tr>
<td>NorthShore University HealthSystem</td>
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<th>$100,000 – $199,999</th>
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<td>Ann &amp; Robert H. Lurie Children’s Hospital of Chicago</td>
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<tr>
<td>Avon Foundation for Women/Northwestern Memorial Foundation</td>
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<td>The Baxter International Foundation*</td>
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<td>The Chicago Community Trust</td>
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<tr>
<td>The Crown Family*</td>
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<td>Hospira Foundation*</td>
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<td>Lloyd A. Fry Foundation*</td>
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<tr>
<td>Northwestern University Feinberg School of Medicine</td>
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<td>Polk Bros. Foundation</td>
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<td>Ravenswood Health Care Foundation</td>
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<th>$50,000 – $999,999</th>
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<td>AbbVie Foundation</td>
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<td>Aetna Foundation*</td>
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- Chicago House and Social Service Agency
- Elizabeth Morse Genius Charitable Trust
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- Sisyphus Supporting Foundation* 
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<td>Abbott Fund</td>
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<td>The Brinson Foundation</td>
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<td>Colgate-Palmolive Company</td>
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<td>Grant Healthcare Foundation</td>
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<td>Health Disparities Grant</td>
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<td>United Way of Lake County</td>
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<td>Walmart Foundation</td>
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<td>Bowman C. Lingle Trust</td>
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<td>Chicago White Sox Community Fund, a McCormick Foundation Fund</td>
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<td>Col. Stanley R. McNeil Foundation</td>
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<td>D&amp;R Fund/Glasser &amp; Rosenthal Family</td>
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<td>Delta Dental of Illinois Foundation</td>
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<td>Evanston Community Foundation</td>
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<td>Fresenius Kabi USA, LLC</td>
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<td>Grace Bersted</td>
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<td>Healthy Smiles, Healthy Children: The Foundation of the American Academy of Pediatric Dentistry</td>
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<td>Helen V. Brach Foundation</td>
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<td>Irvin Stern Foundation</td>
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<td>First Presbyterian Church of Libertyville</td>
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Patrick and Anna M. Cudahy Fund
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$1,000 – $4,999
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Caring Ambassadors
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