

Erie Family Health Centers  
2021 Annual Report

Evolving  
care.

Persistent  
commitment.



Erie Family Health Centers cared for more than 88,000 patients in 2021—the highest number in our 65-year history. We provide medical, dental and behavioral healthcare that is ranked #1 for quality in Illinois.

OUR MISSION

Motivated by the belief that healthcare is a human right, we provide high quality, affordable care to support healthier people, families and communities.

OUR VISION

All people living their healthiest lives.

ON THE COVERS

**FRONT.** Dylan Caleb Navarrete proudly shows off his COVID-19 vaccination.

**BACK.** Dr. Larisa Jesinskis cares for one of Erie's youngest patients, Yunus Yahiaoui.

**Dear Friends of Erie,**

Providing the best care is what drives us, and what our patients deserve. Amid a global pandemic and national healthcare workforce shortages, Erie has remained deeply committed to maintaining our core services with the highest quality standards—and we've excelled at it.

Out of 45 community health centers in Illinois, Erie Family Health Centers now ranks #1 for quality. And we rank among the top 10% of 1,400 health centers nationally.

We celebrate the fact that Erie has achieved leading quality outcomes while simultaneously launching a massive COVID-19 vaccination effort. At the time this report was printed, we have administered more than 112,000 doses of COVID-19 vaccine. As each new group has become eligible for vaccination, teams across Erie are collaborating to create scheduling, staffing, inventory management and outreach strategies, expanding vaccine access for tens of thousands of patients and community members. And our efforts continue, as more people become eligible for boosters and make the smart choice to get vaccinated.

In the following pages, we share how Erie is evolving our approach to addressing patients' behavioral health needs, and bringing people back into oral healthcare. You'll meet a doctor who is leading Erie's comprehensive and innovative strategy to improve hypertension outcomes. And you'll learn about the myriad ways Erie provides resources and support that extend far outside the walls of the exam room yet make an equal impact on our patients' health.

Erie's persistent commitment to our patients and our mission is equally matched by the commitment of our donors, funders and partners. Your sustaining support allows us to grow, innovate and evolve to meet our patients' needs.

Together, we work toward our vision of *all* people living their healthiest lives.

In good health,



Brian P. Marsella  
*Chair, Board of Directors*



Lee Francis, MD, MPH  
*President and CEO*



Brian Marsella, left, and Lee Francis

# Erie 2021: At A Glance

Figures are from 2021 Uniform Data System (UDS). Comparative figures are from 2020, the most recent data available from the U.S. Health Resources and Services Administration.

## patients served

88,062

patients received affordable, holistic primary care



## areas served

We serve communities from North Lawndale on Chicago's west side all the way up to Waukegan. And we do it regardless of a patient's insurance status, immigration status, primary language, or ability to pay.

>200

zip codes where Erie patients live

## diabetic patient outcomes

8,420

patients received care for diabetes

70%

of diabetic patients ages 18-74 maintained well controlled HbA1c levels



## patient visits

Erie adapted our care model to provide the safest care possible in 2021.

Out of a total of 370,900 patient visits

273,380

were in-person visits

97,520

were telehealth visits

## languages used

82

languages in which Erie served patients

## behavioral health

24,979

patient visits for behavioral healthcare, fully integrated into Erie's primary care

## oral health care

16,327

patients received state-of-the-art oral care at Erie's four integrated dental care sites

97%

of pediatric dental patients received sealants as recommended to prevent cavities



## covid-19

Since the start of pandemic:

52,279

COVID-19 tests were administered

6,257

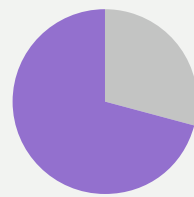
patients diagnosed with COVID-19 were cared for by Erie

112,274

vaccinations or boosters were administered



## patient demographics



71%  
HISPANIC/LATINO



66%  
INSURED BY MEDICAID



63%  
FEMALE



44%  
BEST SERVED IN A LANGUAGE OTHER THAN ENGLISH



43%  
UNDER THE AGE OF 18



23%  
UNINSURED

## prenatal care

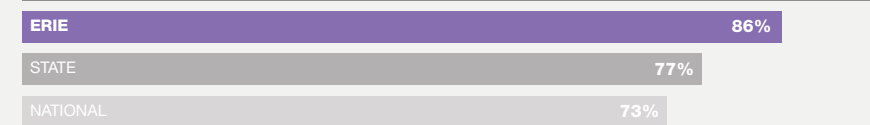
2,217

Erie babies were delivered in 2021—more babies than any other community health center in Illinois and more than 99% of health centers nationally. Erie's prenatal team helps patients stay healthy during pregnancy, giving babies a great start in life.

### BABIES BORN WITH NORMAL BIRTHWEIGHTS



### PATIENTS RECEIVING PRENATAL CARE IN FIRST TRIMESTER

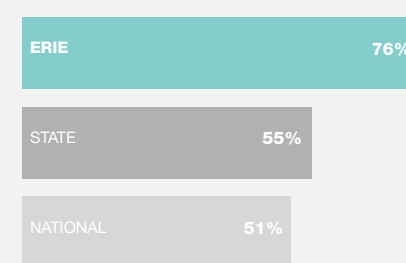


## preventive care

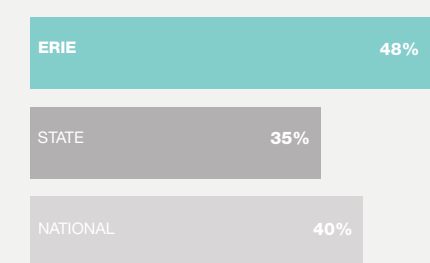
ranked in top 10% for clinical performance

Last year, Erie was recognized among the top 10% of health centers nationally for our clinical performance. Even during the pandemic, Erie did not stop proactively caring for patients to prevent chronic disease and other illness.

### CERVICAL CANCER SCREENING



### PEDIATRIC IMMUNIZATIONS



## provider training

272

providers in training

9

post-graduate medical training programs

## workforce

784

staff are employed at Erie, including 224 healthcare providers

118

staff members have been at Erie for >10 years



erie

health center locations

seven

PRIMARY CARE CENTERS

ERIE DIVISION STREET

ERIE EVANSTON/SKOKIE

dental onsite

ERIE FOSTER AVENUE

dental onsite

ERIE HEALTHREACH

WAUKEGAN

dental onsite

ERIE HELPING HANDS

ERIE HUMBOLDT PARK

dental onsite

ERIE WEST TOWN

five

SCHOOL-BASED HEALTH CENTERS

ERIE AMUNDSEN

ERIE CLEMENTE

ERIE JOHNSON

ERIE LAKE VIEW

ERIE WESTSIDE

one

TEEN & YOUNG ADULT CENTER

ERIE TEEN CENTER



ten

hospital partners

- AMITA HEALTH
  - > ST. FRANCIS HOSPITAL
  - > SAINTS MARY & ELIZABETH MEDICAL CENTER
- HUMBOLDT PARK HEALTH
- ANN & ROBERT H. LURIE CHILDREN'S HOSPITAL OF CHICAGO
- NORTHSORE UNIVERSITY HEALTHSYSTEM
  - > EVANSTON HOSPITAL
  - > HIGHLAND PARK HOSPITAL
  - > SWEDISH HOSPITAL
- NORTHWESTERN MEDICINE
  - > LAKE FOREST HOSPITAL
  - > NORTHWESTERN MEMORIAL HOSPITAL
- VISTA HEALTH SYSTEM

## Working around barriers to provide patients the best care possible



### Meeting evolving behavioral health needs

Feelings of isolation, anxiety and grief throughout the pandemic have intensified patients' behavioral healthcare needs. Erie integrates medical and behavioral health and psychiatric care, screening all patients during medical visits for behavioral health concerns, and making a warm hand-off to a therapist if necessary.

Recognizing that physical and emotional health are intertwined, Erie's goal is to serve the whole patient. Our behavioral health and psychiatry services are both deepening and expanding to address our patients' diverse needs. After pivoting largely to telehealth at the start of the pandemic, Erie now offers patients a hybrid of telehealth or face-to-face visits, thereby increasing access.

We are also shifting how we provide care. Erie's Behavioral Health Perinatal Program is designed to better serve prenatal and postpartum patients, with a goal to improve pregnancy outcomes as well as long-term maternal-child health and wellness. Behavioral health providers

are training their medical colleagues in trauma-informed care practices. Patient-facing staff are learning to identify and care for patients with Adverse Childhood Experiences (ACEs). Through Erie's Medication Assisted Treatment Program, behavioral health and psychiatric services are part of a holistic program of treatment and support for patients with substance use disorders.

### Expanding access to oral health

For a brief period at the very start of the COVID-19 pandemic, Erie's oral health services were stripped back to only the most emergency procedures. Since those initial weeks—and throughout pandemic surges—Erie has implemented stringent safety protocols and worked hard to bring patients back into urgently-needed dental care. In 2021, there were 19,877 visits to one of Erie's four oral health clinics. Eighty percent of Erie's oral health patients are children and teens under the age of 21, and the majority come from low-income Black and Latino communities where children are traditionally more likely to develop tooth decay and cavities.

Because it's critical to expand oral health access for our communities, Erie underwent construction in 2021 to add two new dental chairs and workspaces at Erie Humboldt Park Health Center. Erie is adding dental hygienists to handle preventative care, allowing our dentists to focus on more complex cases among our high-risk patients.



### Investing in our commitment to quality

Erie is always measuring quality data and has long promoted improvement and a culture of safety. But our organization takes this commitment a step further—employing an entire Process Improvement Team, something primarily seen only at hospital systems. They support every division in the organization—the clinical teams, of course, but also human resources, IT, finance and more—through staff training and mentoring. Erie's end goal is always to ensure the highest levels of quality along with efficient use of resources.

In 2021, Erie's Process Improvement Team facilitated a clinical work-group to successfully improve patients' diabetes and hypertension control. As Erie ramped up COVID vaccination efforts across all Erie health centers, the team organized the vaccine inventory distribution process. And they have been instrumental in creating workflows and leading significant, organization-wide training efforts to transition Erie's electronic health records system to Epic, which will integrate with Erie's hospital partners and strengthen and improve Erie's quality and safety.



### Helping babies get the healthiest start in life

Protecting and providing for a new baby is often a source of anxiety for new or expecting parents, but the pandemic created additional layers of concern. Erie has always helped babies get the healthiest start in life by providing individualized assistance to patients with high-risk pregnancies and their infants through our Case Management program. Erie's case managers help their patients navigate insurance, supplemental nutrition benefits, and specialty medical care; and they provide breastfeeding and other nutrition support. This past year, Erie met even more new parents, right where they were. To address high levels of need in Lake County, Erie expanded Case Management services to Erie HealthReach Waukegan. And when it was safest to limit face-to-face contact, Erie's case managers made curbside drop-offs at patient homes of urgently needed infant supplies like diapers, car seats, clothing and co-sleepers.



*"I feel her here in my heart. Carmen, for me, is a friend, a sister, a mother. Carmen helps me, she comforts me... we greet each other with a big hug. I feel her love for me."*



Hear more about Lisbeth and Carmen's story at [erie.health/carmenandlisbeth](http://erie.health/carmenandlisbeth)

Patient **LISBETH PEREZ LOPEZ**  
on her Case Manager Carmen Rodriguez, CFCM

# Evolving care. Persistent commitment.

Just as the pandemic forced all of us to change our personal behaviors, Erie Family Health Centers pivoted and evolved to ensure we could still provide the best care possible to our patients and communities. Being nimble and creative has paid off in the development of new programs and approaches that remove barriers to access and advance health equity—things that are now here to stay. Through growth and transformation, we remain persistently committed to our Erie families.

Ana Saavedra, APRN Fellow, checks the eyes of young patient Ethan while older brother Nathan looks on. Throughout the pandemic, Erie worked hard to ensure that kids were still receiving important developmental screenings and childhood immunizations.

## *responding to the pandemic*

TENS OF THOUSANDS OF PEOPLE IN OUR COMMUNITY have received critical protection from COVID-19 through Erie's robust vaccination efforts. Each time a new group of people became eligible for vaccination and later, booster shots, Erie mobilized: removing barriers to access, providing the latest, evidence-based information, listening with empathy, and protecting families. In spring 2021, Erie also partnered with the City of Chicago's *Protect Chicago Plus* initiative, and set up a satellite vaccination clinic for residents of Chicago's Humboldt Park and Garfield Park neighborhoods, two of the communities most burdened by COVID-19 and uniquely vulnerable to barriers to vaccine uptake.

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*"Like a match lit in the darkness, 2021 became the year of the vaccine. Prevention has always been a cornerstone of primary healthcare at Erie. When the vaccine that could fight back against so much pain and disruption in our patients' lives became available, Erie's committed teams didn't miss a beat ensuring that the communities we serve had easy access to this life-saving resource and education and support to feel empowered to make the decision to be vaccinated."*

**CAROLINE M. HOKE, MD**  
Chief Clinical Officer

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● **Francis Mowobi, Community Health LPN, administers a dose of COVID-19 vaccine.**



## *comprehensive care for chronic disease*

NON-COVID HEALTHCARE NEEDS HAVEN'T GONE AWAY; on the contrary, many people have been neglecting health issues, like hypertension. More than 10,000 Erie patients live with hypertension—high blood pressure that can lead to heart disease and stroke if left untreated. Hypertension provider champion, Dr. Miranda Hart, oversees Erie's comprehensive strategy to support both providers and patients in the monitoring and treatment of this chronic condition. This past year, Erie began distributing blood pressure cuffs to patients, regardless of their insurance status. This way patients can self-monitor at home, removing a barrier when regularly coming into the health center is a challenge. Erie has established a standardized hypertension treatment protocol and provided training in hypertension management to care team members, including nurses, medical assistants and care managers. Providers also receive individualized coaching on how to care for their patients with uncontrolled blood pressure. With these efforts in place over the past year, the percentage of patients with controlled blood pressure improved by 15%.

**Erie distributed 260 blood pressure monitors to patients, making it easy for self-monitoring at home.**

● **Dr. Miranda Hart, internal medicine provider, checks the blood pressure of patient Lorena Munoz.**



Hear more from Dr. Hart  
at [erie.health/drhart](https://erie.health/drhart)



## *caring for the whole person*

ERIE CONSIDERS EVERYTHING THAT IMPACTS A PERSON'S HEALTH, including the circumstances and environment in which they live, work and play. These factors are called "the social determinants of health." The pandemic amplified the inequities that Erie's patients live with, such as unreliable transportation, unstable or unsafe housing, and lack of access to fresh food markets. Erie expanded our work to help patients get connected to the resources they need outside of the exam room. Since April 2020, our Social Determinants of Health (SDOH) Team has connected nearly 18,000 people to resources. Erie partners with NowPow, an online community referral platform with thousands of community resources throughout Illinois to provide personalized support to patients who need help accessing resources. In addition, on Erie's Community Resource webpage ([www.eriefamilyhealth.org/resources](http://www.eriefamilyhealth.org/resources)), anyone can find commonly requested resources organized by region. As Erie continues to grow and evolve to meet the changing needs of our patient populations, our SDOH initiative will remain and grow with the organization, ensuring patients have access to the resources and services needed within their community and Erie. By identifying and responding to the social determinants of health, Erie will work to advance health equity among our patients and foster an environment where everyone can attain their full health potential.

**Generous support from Erie donors has funded our valued partnership with Top Box Foods and expanded patients' access to nutritious produce.**

● **Social Determinants of Health Navigator Rafael Rauda has connected thousands of patients to the resources they need outside of the exam room.**



Hear more from Rafael and a patient who benefited from Top Box Foods meat and produce deliveries at [erie.health/topbox](http://erie.health/topbox)





## training the next generation of primary healthcare providers

BECAUSE INCREASING ACCESS TO QUALITY HEALTHCARE depends on the availability of a skilled workforce, Erie invests in training the next generation of primary healthcare providers. Erie hosts eight post-graduate medical residency programs and a medical assistant training program. In addition, in June 2021 Erie graduated the first cohort of eight advanced practice registered nurses (APRNs) from the innovative *AdvancingPractice* Fellowship program, run in partnership with the University of Illinois at Chicago College of Nursing. *AdvancingPractice* aims to cultivate quality care and nursing leadership through the development and mentorship of nurse practitioners and certified nurse midwives. The majority of the 2020/2021 Fellowship graduates now work as APRNs at Erie, and nine new future nursing leaders are deep into their 2021/2022 clinical rotations and didactic learning sessions.

*"I had a wonderful experience in the AdvancingPractice Fellowship, and I could not be any more grateful for such an amazing opportunity to help build the skills and confidence needed as I began my career as a provider. I can confidently say that this fellowship has invigorated my desire to continue working in community health."*

**ANA PEREZ, MSN, FNP-C**

'21 AdvancingPractice Graduate, Advanced Practice Nurse, Internal Medicine, Erie West Town Health Center

**Preceptor Nicole Markovich, FNP (right) leads APRN Fellow Yesenia Ceja through the process of reviewing a specimen with a microscope.**



## *partnering with patients to remove barriers*

NAVIGATING AMERICA'S COMPLEX HEALTH SYSTEM is challenging, particularly for Erie patients with barriers such as low income, no insurance, and limited English fluency. When the pandemic increased our communities' need to access healthcare while simultaneously making it more difficult, Erie guided people to the care and resources they needed. Patient Benefits Advocates help patients register for insurance and assist non-insured patients with applying for Erie's sliding fee payment scale. Our outreach teams connect directly with patients overdue for a visit to personally help them back into care. Erie Teen Center implemented a "chat" function on Erie's website to give patients ages 12-24 a convenient and private way to get answers to their healthcare questions. And in 2021, our Patient Access Center handled 830,000 calls—significantly higher than any prior year—connecting patients to the appointments, referrals, medication refills, COVID-19 testing and vaccinations, and resources they are seeking.

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*"We're a community. It doesn't matter who you are, or where you come from. We serve every person individually. We're here for you. We care."*

**PRICILLA ALVARADO**  
Patient Benefits Advocate Team Leader

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**Pricilla Alvarado welcomes patients at Erie Teen Center.**



See more of Pricilla's story  
at [eriehealth/pricilla](https://eriehealth.org/pricilla)



## Financial statements<sup>1,2</sup>

### Statement of financial position

Fiscal years ending June 30	2021	2020
<b>ASSETS</b>		
Cash	\$ 12,773,676	\$ 14,120,994
Patient account receivables	7,644,470	4,199,423
Grants receivable	8,430,589	7,945,491
Prepaid expenses/other current assets	7,054,109	4,704,741
<b>Total current assets</b>	<b>35,902,844</b>	<b>30,970,649</b>
Investments	24,899,957	11,328,231
Note receivable	9,717,700	9,620,700
Property, plant and equipment	24,777,638	19,861,337
<b>Total assets</b>	<b>95,298,139</b>	<b>71,780,917</b>
<b>LIABILITIES AND NET ASSETS</b>		
Current liabilities	14,188,545	10,230,639
Long-term liabilities	17,137,429	13,695,504
<b>Total liabilities</b>	<b>31,325,974</b>	<b>23,926,143</b>
Net assets		
Without donor restrictions	58,910,229	42,022,272
With donor restrictions	5,061,936	5,832,502
<b>Total net assets</b>	<b>63,972,165</b>	<b>47,854,774</b>
<b>Total liabilities and net assets</b>	<b>\$95,298,139</b>	<b>\$71,780,917</b>

Erie's FY21 results include \$5.1 million of net operating income from non-recurring sources, including COVID-19 government grants, COVID-19 vaccine administration fees and in-kind revenue. The positive results have enabled Erie to build crucial capital reserves to support operations as well as future investment in patient services and growth.



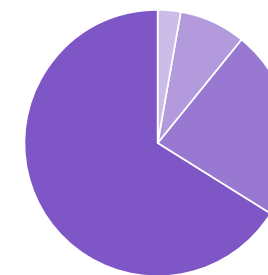
### Statement of activities

Fiscal years ending June 30	2021	2020
<b>REVENUE AND OTHER SUPPORT</b>		
Contributions and grants <sup>3</sup>	\$31,879,895	\$25,305,965
Patient service revenue	60,665,615	47,645,176
Other income	5,676,521	4,158,812
<b>Total revenue and other support</b>	<b>98,222,031</b>	<b>77,109,953</b>
<b>OPERATING EXPENSES BY FUNCTION</b>		
Program services	76,557,445	65,635,296
Fundraising	1,002,036	1,019,611
General administration	10,181,074	8,151,793
<b>Total operating expenses</b>	<b>87,740,555</b>	<b>74,806,700</b>
Operating income (loss)	10,481,476	2,303,253
Capital investments in Erie's future	107,380	4,461
Change in equity investments*	5,528,535	(1,204,539)
<b>Change in net assets</b>	<b>\$16,117,391</b>	<b>\$ 1,103,539</b>
Net assets at the beginning of the year	\$47,854,774	\$46,751,599
Net assets at the end of the year	\$63,972,165	\$47,854,774

1. All numbers trace to audited financial statements.

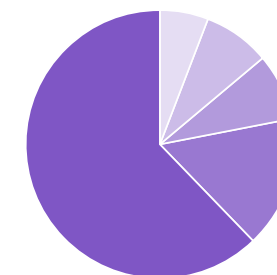
2. These consolidated financial statements include the results of the Erie Family Health Foundation.

3. This amount includes \$6.2 million in non-recurring government grants related to the COVID-19 pandemic.



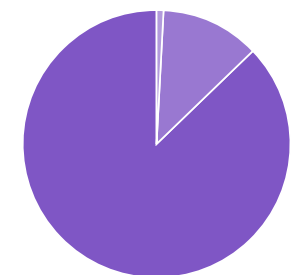
PATIENT PAYOR MIX

- 66% Medicaid
- 23% uninsured
- 8% commercial
- 3% Medicare



OPERATING REVENUE

- 62% patient services revenue
- 16% federal
- 8% private grants and donations
- 8% state and local
- 6% other



OPERATING EXPENSES

- 87% program services
- 12% general administration
- 1% fundraising

Dear partners and friends,

As COVID-19 first spread across our neighborhoods, donors and funders generously contributed resources that jumpstarted Erie Family Health Centers' quick and agile response. This boost fueled Erie's ability to support communities disproportionately impacted by the pandemic with care that met the moment.

Two years later, as the pandemic has evolved, so has Erie. Efforts that you helped us launch initially to aid patients in an unprecedented time of crisis, such as food box donations and at-home health screening tools, have now become part of Erie's core practices. Your financial support sustains our work to meet primary care needs that don't retreat when COVID surges.

Our patients, communities, and healthcare workforce benefit from your commitment to health equity and access to holistic, affordable care. Thank you for your continued dedication.

Every dollar raised by Erie Family Health Foundation goes directly to supporting essential programs according to donor intent.

For the second year in a row, we met virtually at events hosted by Erie Family Health Foundation, the Erie Associate Board and other Erie leaders and volunteers. We are grateful to our sponsors, donors and event participants for funding the expansion of Erie's Social Determinants of Health program and connecting thousands of patients with critical resources that impact health like nutritious food, transportation, housing and legal assistance. Your support also provided direct relief to patients in the form of food boxes and infant supplies.

You are all an important part of the Erie family—and it is exciting to watch our family grow! Thank you to our loyal ambassadors who introduced friends and loved ones to Erie's mission this past year. Welcome, new donors! You helped expand Erie's reach in the community as we grew to serve more than 88,000 patients in 2021.

Erie's care is evolving to meet a new moment. Our patients now have access to COVID vaccines, at-home testing, and medication therapeutics. You are an integral part of the partnership between Erie and our patients, both in and outside of the exam room. Your financial support helps to provide access to empowering tools and removes barriers to good health. We are grateful that you're part of our Erie community.

Sincerely,

*Melissa Hilton* *Nancy Bock*

Melissa Hilton  
Executive Director  
Erie Family Health Foundation

Nancy Bock  
Board Chair  
Erie Family Health Foundation



Melissa Hilton, left, and Nancy Bock

OPERATING GIFTS

Annual gifts from July 1, 2020—June 30, 2021

Public Sources

Chicago Department of Public Health  
Chicago Public Schools  
Ela Township  
Federal Emergency Management Agency (FEMA)  
Illinois Department of Human Services  
Illinois Department of Public Health  
Lake County Community Development Division  
Libertyville Township  
Niles Township  
US Department of Health and Human Services, Health Resources and Services Administration  
Vernon Township  
Wauconda Township  
Waukegan Township

Academic Partnerships

AllianceChicago  
Ann & Robert H. Lurie Children's Hospital of Chicago  
Northwestern University  
NorthShore University HealthSystem  
Rush University Medical Center  
University of Michigan  
University of Chicago Medical Center  
University of Illinois Chicago

CORPORATIONS, FOUNDATIONS, ORGANIZATIONS AND INDIVIDUALS

\$1,000,000 and above  
NorthShore University HealthSystem  
Northwestern Medicine  
The Grainger Foundation

\$500,000-\$999,999  
Swedish Hospital (Part of NorthShore University HealthSystem)  
The Crown Family

\$200,000-\$499,999  
AAPD Foundation  
AIDS Foundation of Chicago  
Invest for Kids  
Polk Bros. Foundation  
John and Kathleen Schreiber

\$100,000-\$199,999

The Glasser and Rosenthal Family Foundation  
Gorter Family Foundation  
Healthcare Foundation of Northern Lake County  
Healthy Communities Foundation  
Hearst Foundations  
Hunter Family Foundation  
Illinois Children's Healthcare Foundation  
Lloyd A. Fry Foundation  
Ann & Robert H. Lurie Children's Hospital of Chicago  
Meridian Health Plan of Illinois  
Tony Valukas and Cathy Beres

\$50,000-\$99,999

Anonymous (2)  
AbbVie Foundation  
AllianceChicago—Illinois Contraceptive Access Now  
Joe and Kirsten Almeida  
Valerie Egem  
Finnegan Family Foundation  
Better Health® of Illinois  
Michael Reese Health Trust  
Sisyphus Supporting Foundation  
Tom Russell Charitable Foundation

\$25,000-\$49,999

Anonymous  
Abbott Fund  
BlueCross and BlueShield of Illinois  
The Brinson Foundation  
Chicago Community Trust  
Chicago House and Social Service Agency  
D&R Fund/Glasser and Rosenthal Family  
Lee Francis and Michelle Gittler  
Illinois Public Health Institute  
Bowman C. Lingle Trust  
Mark and Maureen Miller Family Foundation  
Susan G. Komen® Chicago  
Florence and Laurence Spungen Family Foundation  
The Northern Trust Foundation  
Siragusa Family Foundation  
United Way of Lake County

United Way of Metropolitan Chicago  
Jill Garling and Tom Wilson/Wilson-Garling Foundation NFP

\$10,000-\$24,999

Anonymous  
Bank of America Charitable Foundation  
Stephen W. and Susan M. Baird Foundation  
Francis Beidler Foundation  
William Cape  
Chicago Foundation for Women  
Linda Cushman  
Delta Dental of Illinois Foundation  
Paul and Mary Finnegan  
Paul Francis  
The Frankel Family Foundation  
The Honorable Susan and Mr. Scott Garrett/Garrett Family Foundation  
David Leib and Anne Gendler  
Carol Gittler  
First Presbyterian Church of Libertyville  
Grant Healthcare Foundation  
Helen Brach Foundation  
Gary Raju and Melissa Macek  
Brian P. and Michele Marsella  
Colonel Stanley R. McNeil Foundation  
Sara Paretzky  
PayPal Giving Fund  
Jill Simon Svoboda and John Svoboda  
Trustmark Foundation

\$5,000-\$9,999

Matt Aaronson and Kate Sanderson  
American Cancer Society  
Arnold Family Foundation  
Helen and Duane Binns  
Avery Hart and Nina Black  
Nancy Bock and Doug Fendon  
Estate of Walter S. Clark  
Michael Cole  
Patrick and Anna M. Cudahy Fund  
Lawrence and Charlotte Dameron  
The Donley Foundation  
Javier Flores  
Genentech  
GCS Charitable Fund  
Amy Morrison Heinrich and Robert Heinrich  
Caroline Hoke

Hops for Humanity  
Kathy Tisdahl and Patrick Hughes  
Richard and Sandra Hutson  
Illinois Primary Health Care Association  
Pascale and Thomas Kichler  
William G. and Joan Kistner  
The Lehman-Stamm Family Fund  
Nancy and David Napalo  
Eleanor and William Revelle  
Winnetka Congregational Church  
Lolli Zarin

\$2,500-\$4,999

Ellen and Michael Alter  
Cigna Foundation  
Judith Cothran  
Church of the Holy Spirit (Lake Forest)  
George M. Eisenberg Foundation for Charities  
Edith Harte and Karl Matlin  
Melissa Hilton and Jonathan Perman  
Eric and Sarah Mayeda  
Molina Healthcare of Illinois  
Sara and Ted Naureckas  
Lorraine and Norman Perman  
Elizabeth and Daniel Reidy  
Daniel Reinberg and Susie McMonagle  
Olivia Bea Ross Foundation  
Barbara Rother  
Cheryl Sanders  
William and Sue Ellen Skeens  
Deborah Gillaspie and Frederick Sturm  
Darryl Tom  
Thomas Toser  
Jenny Y. Zhang

\$1,000-\$2,499

Anonymous  
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